

# AGENDA

- 1) Key Facts about Einhell
- 2) Financial Figures
- 3) Our Way to the 2nd Billion EUR
- 4) Market Figures
- 5) Summary



### 1. KEY FACTS ABOUT EINHELL

#### 1.1 Who we are

Business model: leading manufacturer and distributor of power tools and gardening equipment for the DIY sector, known for innovation, quality, and customer focus.

Founding year: 1964

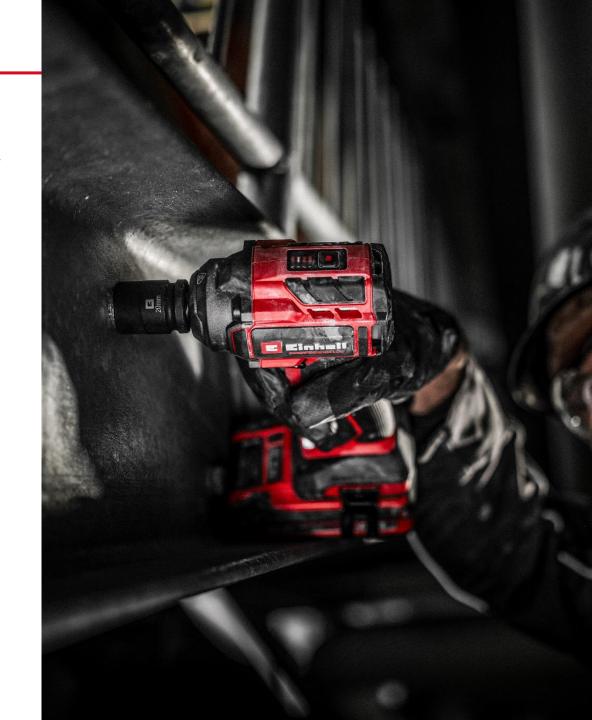
Employees worldwide: > 2.700

Subsidiaries: 49

Turnover & EBT:

Year	Turnover in mio. €	EBT
2022	1.032,5	8,5%
2023	971,5	7,8%
2024	1.109,7	8,9%
2025e	1.150,0 - 1.175,0	ca. 9,0%

Research Studies by: M.M. Warburg & Co. Hauck & Aufhäuser

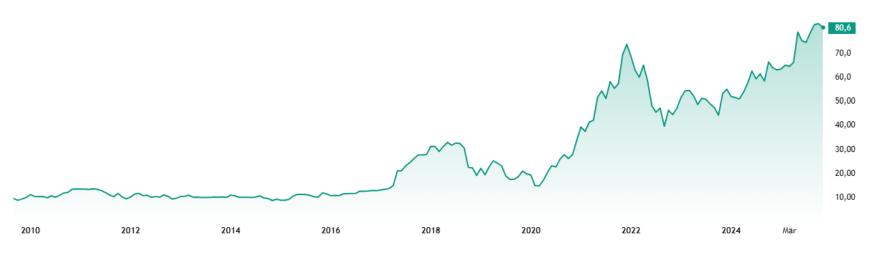


### 1. KEY FACTS ABOUT EINHELL

#### 1.2 The Einhell Share - Sustainable Dividends and Share Price Increase

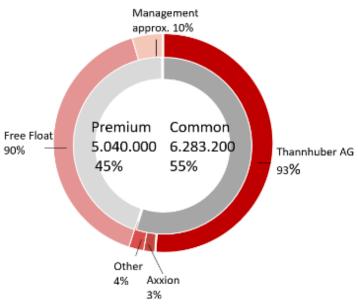
#### **SHARE PRICE DEVELOPMENT UNTIL 2025 IN EUR**

"Long-term sustainable increase in value"



#### **SHAREHOLDERS**

"Stable shareholder structure thanks to the founding family as common shareholders "



#### **Dividend - History**

The following dividends were paid for the respective financial years:

In Euro	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Total	2.138.976	2.893.856	2.893.856	2.138.976	1.384.096	1.384.096	2.138.976	2.893.856	4.403.616	5.158.496	5.158.496	8.178.016	9.687.776	10.820.096	10.820.096	16.859.136
Common Shares	0,18	0,25	0,25	0,18	0,11	0,11	0,18	0,25	0,38	0,45	0,45	0,71	0,85	0,95	0,95	1,48
Premium Shares	0,20	0,27	0,27	0,20	0,13	0,13	0,20	0,27	0,40	0,47	0,47	0,73	0,87	0,97	0,97	1,50

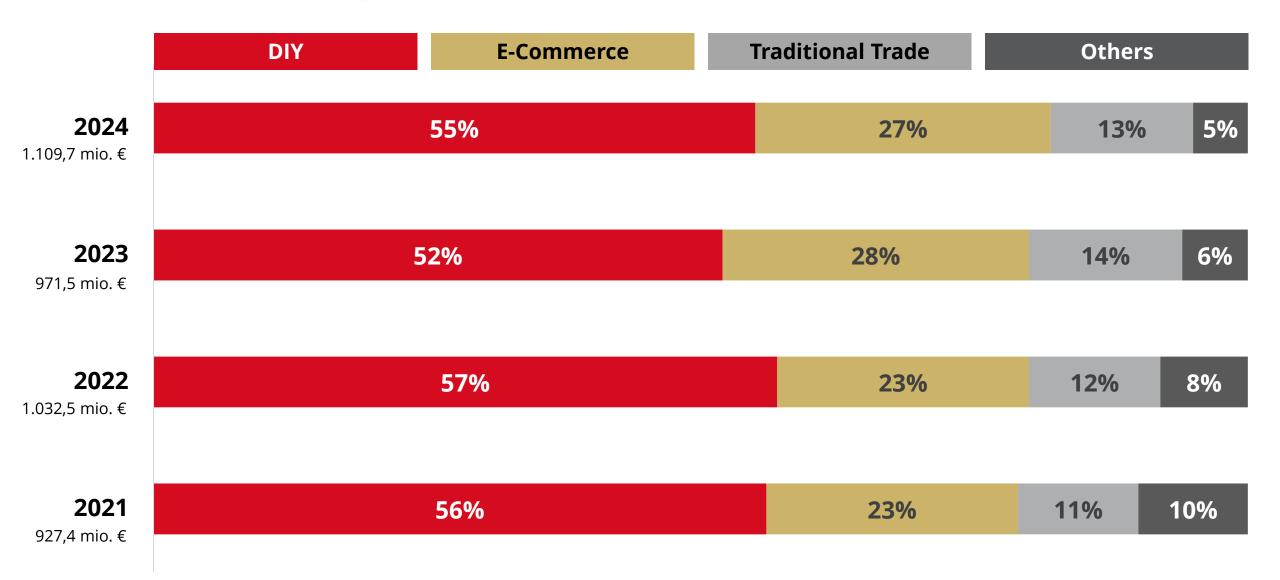


### 2.1 Comparison 2023 vs 2024

2023 2024 **Turnover** 971,5 1.109,7 in mio. € **EBT %** 7,8% 8,9% **Dividend** 0,97€ / 0,95€ 1,50€ / 1,48€ (premium shares / common shares)



### 2.2 Sales Channel Development

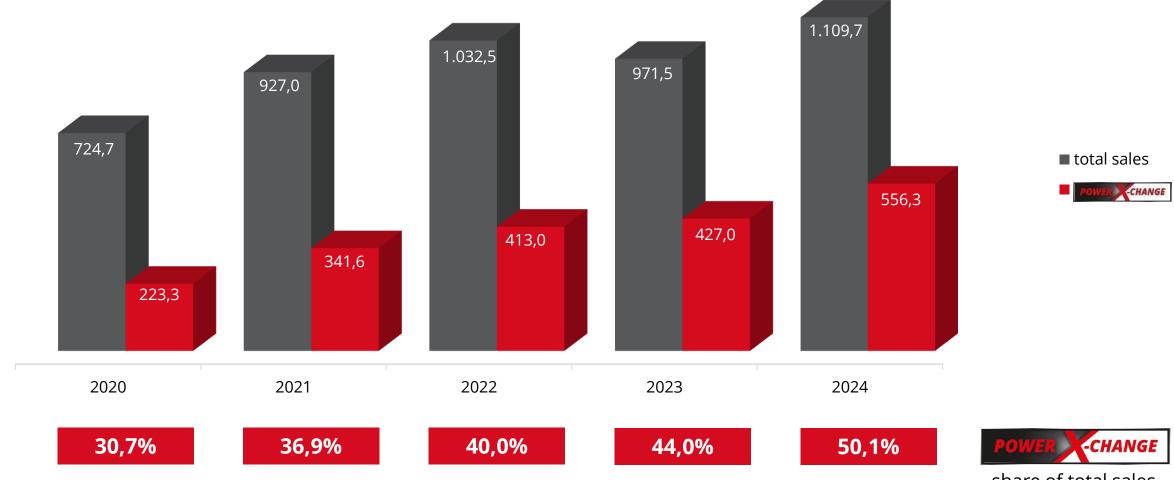


### 2.3 Sales Development of Einhell Brand vs Private Label

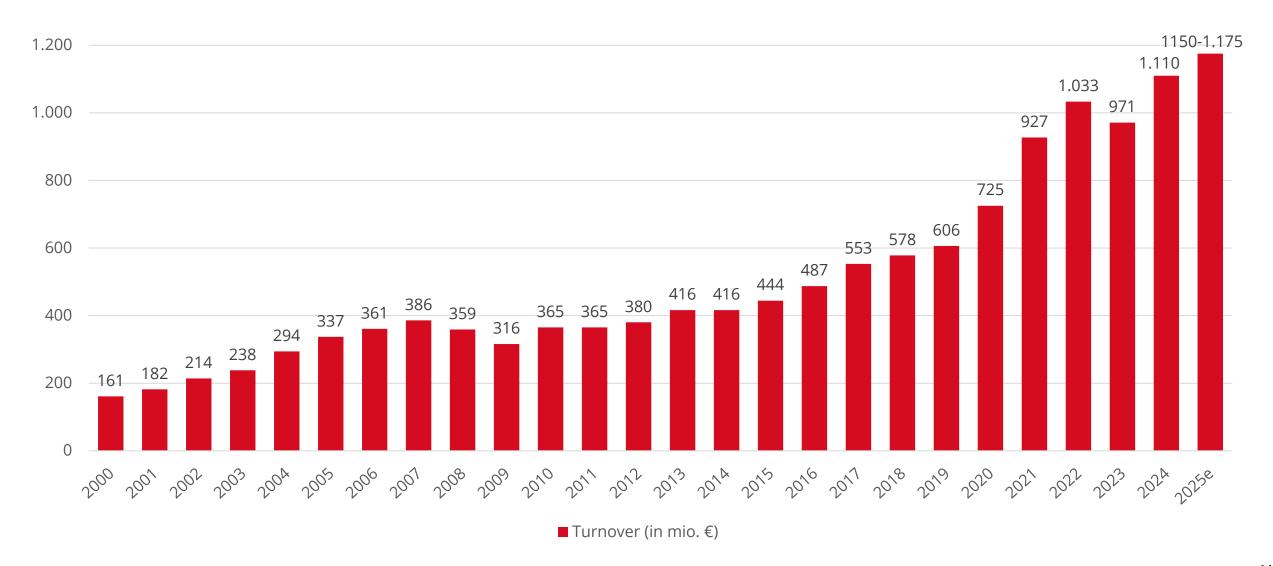
Turnover Share	2010	2016	2017	2018	2019	2020	2021	2022	2023	2024
<b>E</b> inhell	68,4%	77,8%	80,5%	82,9%	86,7%	89,5%	91,9%	92,3%	93,2%	93,5%
Private Label	31,6%	22,2%	19,5%	17,1%	13,3%	10,5%	8,1%	7,7%	6,8%	6,5%
Total	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%



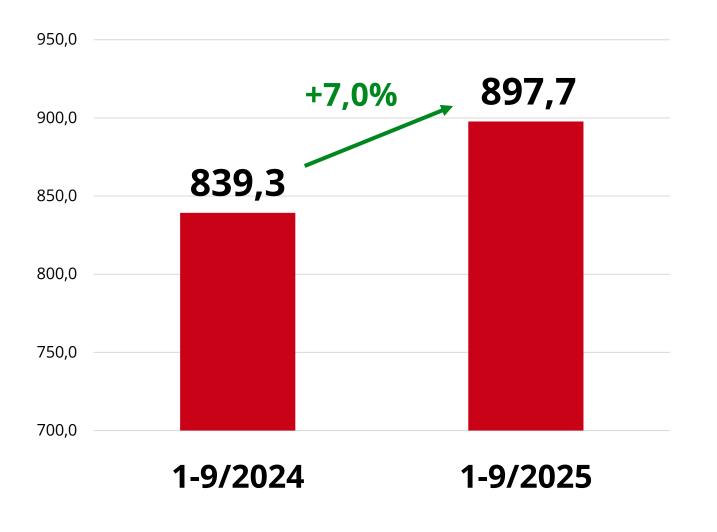
#### Sales Development of Power X-Change



### 2.5 Sales Development since 2000

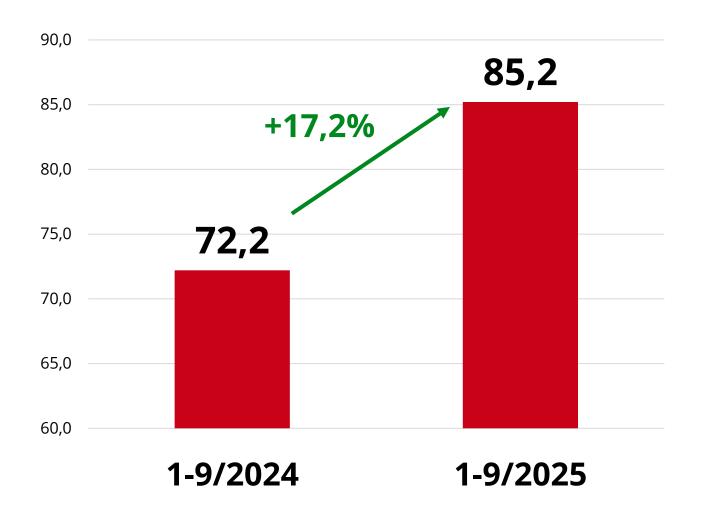


### 2.6 Current Situation in 2025 - Turnover per 30.09.2025





### 2.7 Current Situation in 2025 - EBT per 30.09.2025







#### 3.1 Strategy Battery

**TURNOVER 2029:** 

> 2.000 MIO EUR



#### 3.1 Turnover Potentials & Targets

- We will have our **own sales subsidiaries** in **every relevant DIY market until 2030.**
- **Target markets** for **own subsidiaries / partners** for **2025–2027**:



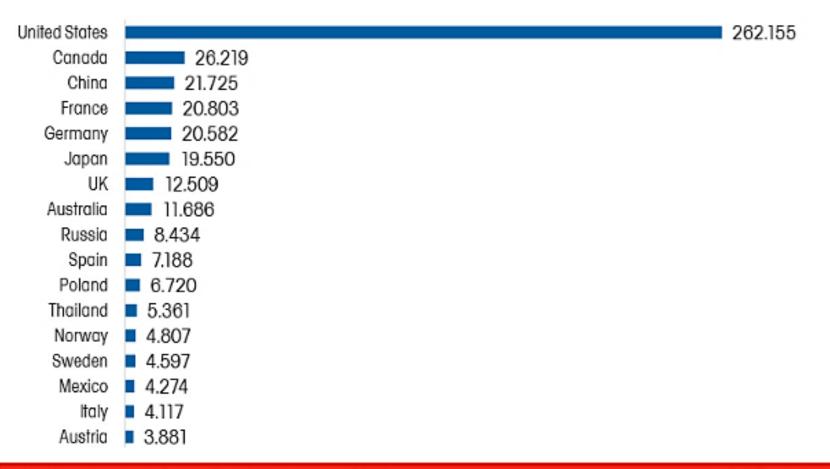


**≥** 2.000 Mio. €



### 3.1 Main National Markets - by DIY Turnover

2024 main DIY market sizes (in EUR bn)



#### IN SHORT

#### USA

53% of global market

#### Top 5 countries

71% of global market

#### Top 10 countries

82% of global market

### 3.1 New Strategic Initiatives



For Einhell **D2C business** we plan > **120 mio. EUR** in the next five years

- Own online shops in all countries
- Focus on marketplaces (seller accounts)
- Corporate benefit shops
- Live shopping on social media / own online shop

For **Einhell Professional** we plan **>30% of PXC turnover** in the next five years

- We are entering a new field with our Professional range.
- There will be many obstacles in terms of quality & convincing our customers to our Professional strategy but we will not give up!

### 3.1 New Strategic Initiatives



New Product Categories



Volume outside China

We focus on new categories with big turnover and margin potentials.



**Storage** 



Measuring



**Hand Tool Cases** 

**More than 25% of our global volume** will come from **outside China** 

- Own battery production in Hungary since 2024
- Starting own operations in Vietnam

### 3.1 New Strategic Initiatives



We will **optimize our supply chain** in terms of **capacity, performance and cost** 

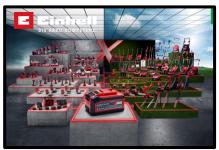
- Consolidation of warehouses
- Delivery rate to customers > 95% on time
- Delivery rate from China
- MOQ solutions to have maximum Power X-Change competence in all countries

**SAP S/4HANA** will be our main ERP that enables us for **future sales growth** 

- Finalization in China / Asia until end of 2025 and replacing WBOS by SAP Commerce Cloud
- Go live at EAG in 2027 and onboarding subsidiaries step by step afterwards



### 3.2 Brand Strategy



#### **Brand Positioning**

**Significant expansion** of our **positioning** as **"Cordless Excellence" internationally** (positioning in **dominance area**)



#### **Price positioning**

"Brand quality at the best price" as clear price positioning for Einhell and Einhell PROFESSIONAL



#### **Target Groups**

- Private house & garden owner → Einhell
- White van man / craftsman → Einhell PROFESSIONAL



#### **Brand differentiator next to "Cordless Excellence":**

We offer our **customers and end consumers** the **best service experience** in our industry. "We turn **our customers** into **Einhell fans**!"

#### 3.2 Brand Partnerships with Mercedes & FC Bayern

As a **positioning accelerator**, we have **two brand cooperations** which help us, (1) **to position our brand faster** to where we want to be, and (2) to **build up our brand image**.



MAXIMUM PERFORMANCE
TECHNOLOGY
POWER
ENDURANCE

**GLOBAL FOCUS** 



COMPETENCE DOMINANCE SUCCESS PASSION

D/A/CH FOCUS

3.2 Brand Partnership with Mercedes-AMG Petronas F1 Team



#### 3.2 Brand Partnership with Mercedes-AMG Petronas F1 Team

>>> Visibility in Formula 1





On F1 car and on tool trolley

On "boom"

#### 3.2 Brand Partnership with Mercedes-AMG Petronas F1 Team

>>> Visibility in Formula 1





On the mechanic's helmet

Tools in usage







3.2 Brand Partnership with FC Bayern München



#### 3.2 Brand Partnership with FC Bayern München

- Branding improved visibility as Platinum Partner
  - **LED Board:** screen time: 4 min. LED board at FC Bayern home matches of German Bundesliga
  - Logo on press backdrops:
    e.g. press conference backdrop, flash zone interviews, mixed zone
  - ✓ Video wall in the stadium: screen time: variable each Match





### 3.2 Communication via 360-Degree Campaigns

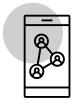
We leverage these partnerships through 360-degree campaigns for communication. Internationally, we primarily focus on the partnership with the Mercedes-AMG Petronas F1 Team.



1. TV & STREAMING



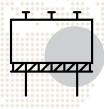
2. PR & PRINT



3. ONLINE & SOCIAL MEDIA



4. POS



5. OUT OF HOME

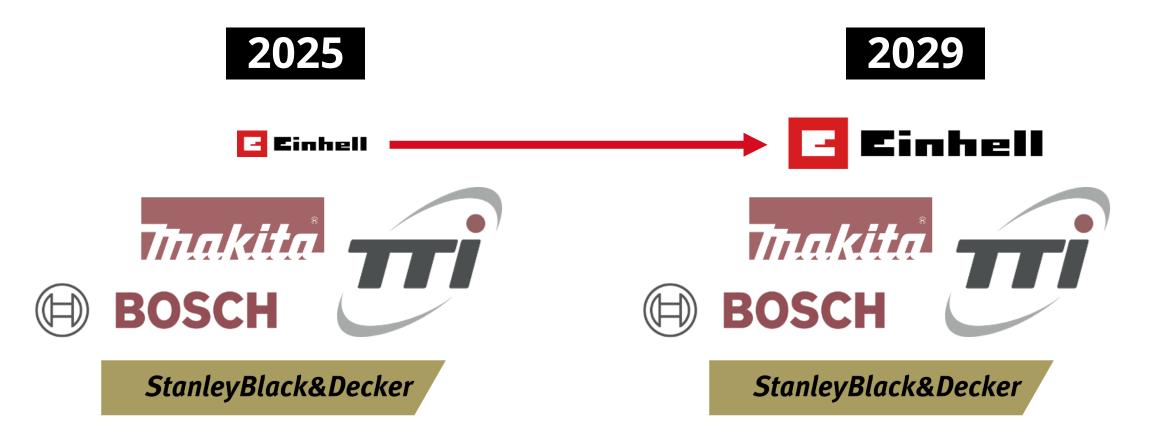


6. PARTNER CHANNELS



#### 3.2 International A-Brands

Our clear target is that we catch up with our A-brand competitors within the next 4-5 years and become part of the international DIY champions league!!







#### 3.3 Cordless Excellence - Market Leadership

Positioning Einhell as the "Cordless Excellence" and becoming market leader with Power X-Change in all countries with an own subsidiary.





#### 3.3 Cordless Excellence – Platform Competence



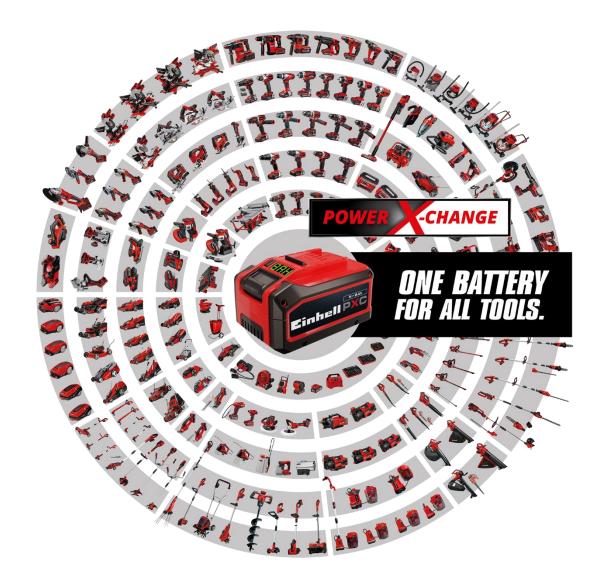
We offer the **broadest and most competent battery platform** for home, garden and workshop!

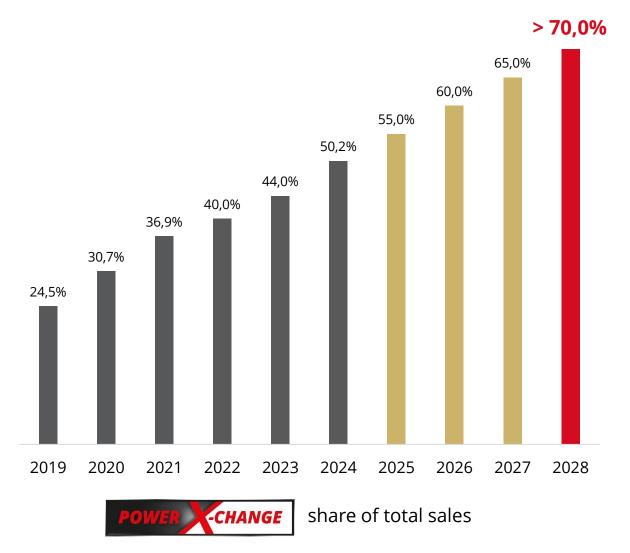


Within this platform, it is very important that we offer a solution for every task in home, garden and workshop where the customer needs and wants cordless freedom.

### POWER -CHANGE

#### 3.3 Cordless Excellence - Turnover Share







### 3.3 Cordless Excellence - Battery Technology

The heart of the platform are our PXC batteries. This is why we use only the best components in our batteries, such as latest-generation, high-performance Li-Ion cells, along with our smart microprocessor-controlled battery electronics, the Active Battery Management System.

This makes our battery one of the safest in the industry and also ensures:

- Longer runtimes endurance
- More power performance
- Longer life time
- Better dust & water **protection**





## 3. Our Way to the 2nd Billion EUR

### 3.3 Cordless Excellence – Own Battery Production

Since the battery is the core of our platform, we do not only develop the technology but we also increase the share of the own production.



Since 2023: battery production in Kunshan, China.

In 2024, already **1,2 mio. PXC batteries produced annually. Goal:** to **double** this number in the **coming years**.



Since 2024: battery production in Nagykanizsa / Ungarn In 2025, we will produce > 1 mio. PXC batteries there.

**TARGET** 

To sell > 7 mio. PXC batteries in 2025 and to increase this figure to over 13 mio. PXC batteries in the long term.



# 3. Our Way to the 2nd Billion EUR



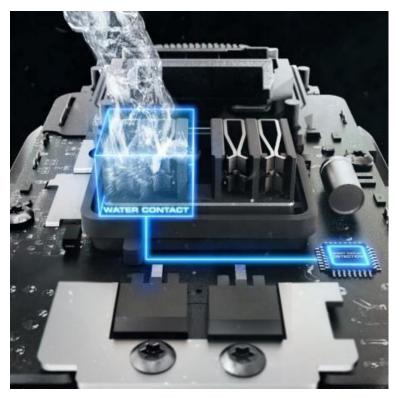
#### 3.3 Cordless Excellence

Features of 3Ah + 4Ah SEALED PXC Plus Batteries
SHORT CIRCUIT DETECTION

1. Water contact



2. Detection



3. Shut off



4. No damage, READY TO USE AGAIN after drying!



# Our Way to the 2nd Billion EUR

#### Einhell Professional

#### THE LAST TWENTY YEARS:

2002

We did everything to establish ourselves as a reasonable strong DIY brand.









#### NOW IT'S TIME FOR THE NEXT STEP:

2024

We build a strong product range for the ambitious DIYer, tradesmen & landscapers.





2030 - 2032



**CHALLENGE ACCEPTED!** 

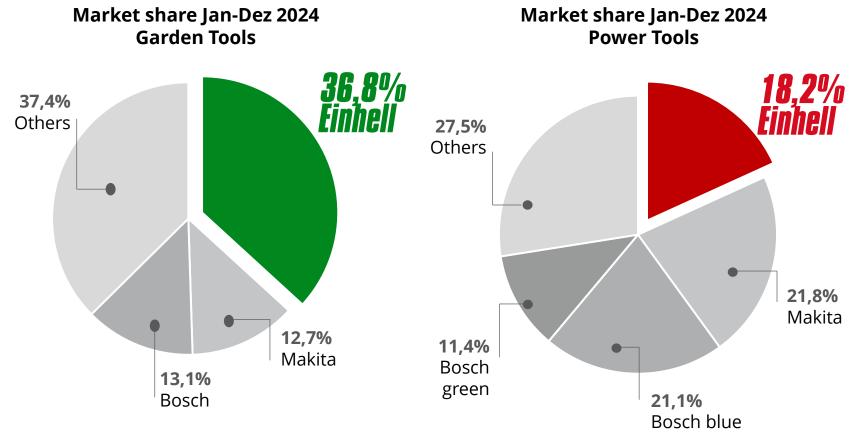






## 4. Market Figures

## 4.1 Market Leadership - Cordless Power Tools & Garden Tools in Germany







**CUMULATIVE TOTAL MARKET** (Garden & Tools)



BATTERY COMPETENCE. ONLY FROM EINHELL.



## 5. Summary

#### 5.1 Goals & Results 2024

- Turnover > 1 billion €
- E EBT approx. 8%
- Increase PXC turnover share to > 50%
- Expansion of the PXC range by approx. 50 skins
- TV-campaign in 12 countries
- Start of battery production in Hungary
- Successful M&A search in USA
- Stock split 1:3



## 5. Summary

#### 5.2 Goals 2025

- **I** Turnover > 1.150 1.175 Mio €
- **EBT** approx. 8,5 9,0%
- PXC: >350 products until the end of 2025
- Einhell PROFESSIONAL: >100 products until the end of 2025
- Successful M&A search in USA
- SAP rollout at the central purchasing company
- Expansion of an influencer network (> 10 mio. reach)
- Production in Hungary: > 1 mio. manufactured PXC batteries



## 5. Summary

#### 5.3 Einhell Pro's at a Glance



International Expansion

- Further high market opportunities due to international expansion
- High opportunities by scaling the sales base with the current range of products
- Successful track record over many years



**Cordless Excellence** 

- Leading position in battery platforms
- High market growth rates, high sales growth rates in the area of cordless tools



Brand Strategy

- Development of Einhell to an international A-brand
- High gain of market shares for cordless items under the Einhell brand



Financial Strength

- Sound equity ratio
- Sustainable long-term positive cash-flows
- Long-term oriented dividend policy (20 30% of the consolidated net income)

# THANK YOU FOR YOUR ATTENTION!



## Disclaimer

This presentation contains forward-looking statements.

Forward-looking statements are based on specific assumptions and expectations at the time of this presentation.

They are therefore subject to risks and uncertainties and actual results may differ considerably from the results in such forward-looking statements.

Various risks and uncertainties are determined by factors that do not lie in the EINHELL Group's sphere of influence and can therefore not be estimated with certainty at present.

This includes, without limitation, future market conditions and the economic trends as well as legal and political decisions.

Unless otherwise stipulated, all amounts are stated in thousands of euros (KEUR).

There may be minor deviations in this report and in other reports due to rounding of totals and the calculation of percentage figures.